Recommendation:	Buy
Price target:	24.00 Euro
Upside potential:	+95 percent
Share data	
Share price	12.30 Euro (XETRA)
Number of shares (in m)	1.92
Market cap. (in EUR m)	23.6
Enterprise Value (in EUR m)	19.7
Code	TR9
ISIN	DE000A0S9R37
Performance	
52 week high (in EUR)	17.60
52 week low (in EUR)	8.75
3 m relative to CDAX	-8.7%
6 m relative to CDAX	-2.1%



<b>Shareholder</b> Freefloat VBGM GmbH UX3 GmbH			30.0% 40.0% 30.0%
Calendar			
Annual Report 2	2021	09 J	une 2022
AGM		21.	July 2022
Changes in est	imates 2021e	2022e	2023e
Sales (old)	10.7	11.8	13.4
$\Delta$ in %	3.2%		
EBIT (old)	1.5	1.5	1.7
∆ in %	13.0%	-29.2%	-23.2%
EPS (old)	0.55	0.55	0.60
Δ in %	12.7%	-29.1%	-23.3%
Analyst Sebastian Weidl +49 40 41111 3 s.weidhuener@	7 82		
Publication			
		47 .	4
Comment		1/1	1ay 2022

Montega AG – Equity Research

# Imontega

# Preliminary results: Revenues and EBIT exceed our forecasts – 2022 outlook characterized by investments in growth

OTRS yesterday has released preliminary results for FY 2021, which were slightly above our expectations in terms of revenues and earnings.

**Both revenue sources have grown at double-digit rates:** OTRS reported consolidated revenues of EUR 11.0m (+13.8% yoy; MONe: EUR 10.7m). The company thus has exceeded its top line guidance which had already been increased on release of the H1 report. Most recently, the software provider has expected growth of +10.0% yoy (previously +5.0% yoy) in 2021. Thanks to the recurring "as-a-Service revenues" of EUR 9.8m (PY: EUR 8.9m) planning certainty of the cash flows remains high. Their share has slightly declined by -2.0pp to 89.2% because of the disproportionate growth of other revenues (+40.3% yoy to EUR 1.2m). This primarily refers to consulting revenues which decreased by -17.3% p.a. between 2017 and 2020. The trend reversal is mainly due to catch-up effects in consulting services which were postponed in 2020 due to Covid-19.

**Communicated profitability KPIs are of limited significance:** The earnings figures reported by OTRS do not allow virtually any meaningful conclusions to be drawn about the operating performance. Whilst the balance of capitalization and amortization which is directly associated with own funds capitalized (as recognized in the income statement) was EUR +0.92 in 2020, we expect an effect of only EUR +0.30m in 2021. Reported EBIT of EUR 1.7m (MONe: EUR 1.5m; PY: EUR 1.8m) and EBIT margin (-2.7pp yoy) show a decline which is not meaningful in our view. We believe that the EBIT margin adjusted for own funds capitalized should rather have grown significantly by +4.1pp to 12.8% in 2021 (2020: 8.7%; 2019: 4.7%). This topic should become visible in the Annual Report which will be published on 9 June. Based on the operating development, the dividend is expected to be roughly doubled to EUR 0.15 (yield: 1.2%; PY EUR 0.07).

**2022 outlook**: OTRS anticipates revenues of EUR 11.8m (+6.8% yoy) in the current year, which is exactly in line with our forecast. We expect an increase in recurring revenues by +10.3% yoy and a decline in one-off consulting revenues due to the absence of catch-up effects. On the bottom line, however, OTRS anticipates a decline in margins. We had factored this in (adj. EBIT margin MONe old: 11.7%) but have now significantly reduced our adj. margin estimates to 7.9% considering that the management will make more substantial investments in the current year (initial deployment of SAP, initiated cooperation with Gartner to increase visibility, stronger increase in headcount than forecasted before). We still believe that the OTRS shares are strongly undervalued on the current level (2023e FCF yield: 7.9%) despite the temporary margin erosion.

**Conclusion:** OTRS continues its successful growth course in 2021 as well. Adjusted for own funds capitalized, the bottom line shows a substantial increase in margins, which is unlikely to be repeated in 2022 because of various investments. We confirm our buy rating with an unchanged price target of EUR 24.00.

FYend: 31.12.	2019	2020	2021e	2022e	20236
Sales	9.2	9.7	11.0	11.8	13.4
Growth yoy	10.4%	5.8%	13.7%	6.8%	13.4%
EBITDA	1.6	2.3	2.4	1.9	2.
EBIT	1.1	1.8	1.7	1.1	1.
Net income	0.8	1.2	1.2	0.7	0.
Gross profit margin	96.0%	94.5%	89.4%	89.5%	89.09
EBITDA margin	17.7%	23.8%	21.7%	15.8%	16.29
EBIT margin	12.3%	18.2%	15.5%	9.1%	9.5
Net Debt	-2.4	-2.7	-4.4	-5.1	-6.
Net Debt/EBITDA	-1.5	-1.2	-1.8	-2.7	-2.
ROCE	469.2%	224.1%	171.5%	161.8%	598.99
EPS	0.41	0.63	0.62	0.39	0.4
FCF per share	0.38	0.72	0.85	0.51	0.8
Dividend	0.00	0.07	0.15	0.16	0.1
Dividend yield	0.0%	0.6%	1.2%	1.3%	1.59
EV/Sales	2.1	2.0	1.8	1.7	1.
EV/EBITDA	12.2	8.5	8.2	10.6	9.
EV/EBIT	17.5	11.1	11.5	18.4	15.
PER	30.0	19.5	19.8	31.5	26.
P/B	8.6	5.9	4.6	4.2	3.
Source: Company data, Montega, CapitalIQ				Figures in EUR m, EPS	n EUR, Price: 12

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#### **COMPANY BACKGROUND**

As a provider of the help desk and IT service management (ITSM) solution of the same name, OTRS optimizes the structure of internal and external corporate communications. The ticketing software was known as "Open Ticket Request System" before and had also been supported by the manufacturer as an open-source version to a limited extent. The products of OTRS enable B2B customers to manage and answer service requests and to automate and digitize business processes. 95% of revenues are generated with the core product. The company's portfolio also includes a security incident management software with security expansions, an information security management system (ISMS) and an advanced analytics tool. OTRS plans to expand the company towards solution management by increasingly including external technologies, which should also address additional customer requirements. OTRS AG currently has 819 fee-based customer contracts with an annual volume of EUR 10.0m.

#### Key Facts

Ticker	TR9	Revenue	EUR 9.7m				
Sector	Application Software	EBIT*	EUR 0.8m				
Employees	73	EBIT margin*	8.7%				
Core	Manufacturer and world's	largest service pro	ovider of the help desk and IT				
competence		service management suite OTRS					
Locations	Oberursel (headquarters in Germany), Cupertino (USA), Mexico-City (Mexico), São Paulo (Brazil), Budapest (Hungary) and Singapore						
Customer	International as well as size- and industry-independent B2B business with						
structure	currently around 700 companies (i.a. Deutsche Bahn, Lufthansa, TUI						
			elmayr, NASA, ENAV, GÉANT)				
Source: Company	* 6	xcl. own work capitalized	d; figures for OTRS AG only; As of FY 2020				

#### Key milestones in the company's history

2001	Start of the OTRS open-source project	-
2001		

- 2003 Foundation of OTRS GmbH and development of the EMEA economic area
- 2006 Foundation of OTRS Inc. in the wake of the US expansion
- 2007 Change of name into OTRS AG
- 2009 Listing on the Entry Standard of the Frankfurt Stock Exchange

Development of the Latin American market

- **2010** Foundation of a subsidiary in Mexico
- 2011 Market entry in the Asian-Pacific region
- 2015 Additional launch of the fee-based OTRS Business Solution<sup>™</sup> with exclusive features and services as well as a managed option
- 2016 Foundation of subsidiaries in Hong Kong and São Paulo
- 2017 Foundation of a subsidiary in Singapore

Product launch: STORM powered by OTRS

**2018** Foundation of a subsidiary in Hungary

Fee-based OTRS Business Solution<sup>™</sup> renamed OTRS

Free version renamed "Community Edition"

Product launch: CONTROL powered by OTRS

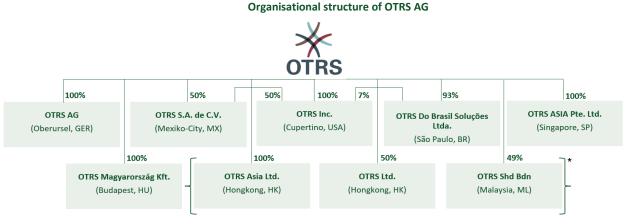
2020 Release of OTRS 8 with new and customizable agent surface as well as direct interfaces to Facebook, Twitter, and LinkedIn

End-of-Life (EOL) of the Community Edition as per 1 January 2021 announced on 23 December

2021 First dividend payment in the company's history

#### **Organisational structure**

OTRS AG plays a key role in the company's organizational structure. The domestic company bundles product development and global sales control. The affiliated foreign subsidiaries are mainly acting as sales companies for the respective region. Based on regulatory requirements, the subsidiaries in Mexico and Brazil need another associate which is represented by OTRS Inc. The company has discontinued the operating business of the subsidiaries OTRS Ltd. (50%), OTRS Shd Bdn (49%), and OTRS Asia Ltd. (100%) because of unsuccessful partner concepts. For this reason, the Asian-Pacific region will be exclusively controlled from Singapore going forward. Accordingly, the three companies are insignificant for the presentation of a true and fair view of the group's net assets, financial position, and result of operations.



Source: Company; \* Operational business operations already discontinued

#### **Business model and segment overview**

The OTRS service management suite takes center stage in the business model and has been available in its eight version since March 2020. During the development process, the company primarily focused on a multitude on personalization possibilities and optimized user guidance. A possible interconnectedness with other systems (e.g. project management and CRM applications) allows users to process and track service requests independent of processes. The OTRS core product is mainly used in two areas:

# (1) Help desk and service management solution for the administration of tickets, complaints, support queries and other types of reports

OTRS provides the basis for efficient processing ot IT service requests through different channels. This includes structuring of internal work processes but also handling of external complaints amongst others. For instance, the IT service staff (agents) can communicate with their customers (users) and other agents via email, telephone, social media, notes or SMS. Thanks to the high flexibility of the OTRS software, the company has implemented prestigious customer projects in the application scenarios below:

- Deutsche Bahn: Internal processing and visualization of train delays as an information basis for conductors
- ARD Group: Processing of internal service requests regarding the production of programs

- Lufthansa: Coordination of customer complaints and refund of airline tickets
- TUI Cruises: Documentation of defects including automated generation of orders for spare parts as well as resource planning for the maintenance of cruise liners
- Mack Rides: Data aggregation of the rides including ticket-based reporting of malfunctions and initiation of pre-defined escalation levels

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Tasks Y Scroll to Y							I
✓ Reminder Tickets (36 Objects)					F	ilter Preset 1 👻 🍸	
Title 🗸	Prio	State	Customer User	Owner	Responsible	Queue	Wa
Software Service Subcription for next Year	3 normal	open	Carl Customer	Carmen Customer Service	Carmen Customer Service	Wait	3
Login to old CRM application does not work	1 very low	pending reminder	Konrad Kunde	Tim Technical Expert	Tim Technical Expert	Intern	3
Development of a new Mobile App	2 low	open	Gabriel Garcia	Adam Application Expert	Adam Application Expert	Work	
Event detection in Security Monitoring	4 high	open	Pedro Perez	Sven SOC Analyst	Sven SOC Analyst	Some	
API accessibility	5 very high	open	Fernando Martins	Tim Technical Expert	Tim Technical Expert	ITS	
Software Service Subcription for next Year	3 normal	open	Carl Customer	Carmen Customer Service	Carmen Customer Service	Special Things	
Login to old CRM application does not work	1 very low	open	Konrad Kunde	Tim Technical Expert	Tim Technical Expert	Child	
			•••				
$\sim$ Escalated Tickets (326 Objects)					F	ilter Preset 1 👻 🍸	9
Title 🗠	Prio	State	Customer User	Owner	Responsible	Queue	1
Software Service Subcription for next Year	3 normal	pending reminder	Carl Customer	Carmen Customer Service	Carmen Customer Service	Wait	
Login to old CRM application does not work	1 very low	pending reminder	Konrad Kunde	Tim Technical Expert	Tim Technical Expert	Intern	
Development of a new Mobile App	2 low	pending reminder	Gabriel Garcia	Adam Application Expert	Adam Application Expert	Work	
Event detection in Security Monitoring	4 high	pending reminder	Pedro Perez	Sven SOC Analyst	Sven SOC Analyst	Some	
API accessibility	5 very high	pending reminder	Fernando Martins	Tim Technical Expert	Tim Technical Expert	IT	
Software Service Subcription for next Year	3 normal	pending reminder	Carl Customer	Carmen Customer Service	Carmen Customer Service	Special Things	
Login to old CRM application does not work	I very low	pending reminder	Konrad Kunde	Tim Technical Expert	Tim Technical Expert	Child	
			•••				
$\sim$ New Tickets (12 Objects)					F	ilter Preset 1 👻 🍸	ì
Title $\checkmark$	Prio	State	Customer User	Owner	Responsible	Queue	١
Software Service Subcription for next Year	3 normal	new	Carl Customer	Carmen Customer Service	Carmen Customer Service	Wait	
Login to old CRM application does not work	1 very low	new	Konrad Kunde	Tim Technical Expert	Tim Technical Expert	Intern	
Development of a new Mobile App	2 low	new	Gabriel Garcia	Adam Application Expert	Adam Application Expert	Work	
Event detection in Security Monitoring	4 high	new	Pedro Perez	Sven SOC Analyst	Sven SOC Analyst	Some	
API accessibility	5 very high	new	Fernando Martins	Tim Technical Expert	Tim Technical Expert	IT	
Software Service Subcription for next Year	a second		Carl Customer	Carmon Customer Service	Carmon Customer Service	Consist This as	

Source: Company

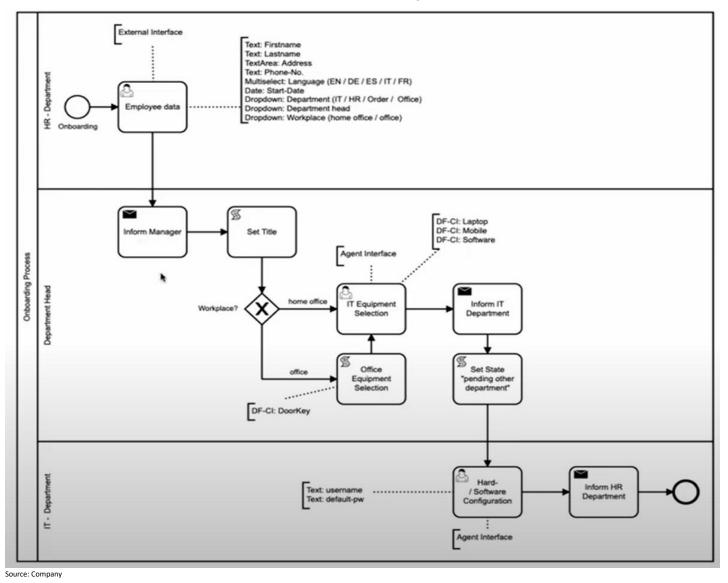
OTRS has a modular structure meaning that all objects, lists, widgets, and overviews can be configured by the customer. The applications required for an efficient incident and problem management are covered by the broad range of functions. This includes priority labelling, provision for service level agreements (SLA), knowledge database articles, statistics and reports, rights management, audit-compliant communication protocols, attachments across files, notification service for several groups of agents or individual persons, calendar-based appointment management and chat availability.

The software, which is written in Perl and Javascript, also supports different database systems such as MySQL, PostgreSQL, Oracle, and SQL service and can be used in almost all areas of a company. Users can login through a web application or through the apps developed for Android and iOS.

#### (2) Process design for automation and digitization of business processes

Process management is used for a comprehensive control of all service processes with the aim of a structured automation, digitization, and professionalization of recurring business processes and tasks. In this respect, OTRS is also used as a tool in enterprise service management (ESM) and business process management (BPM). Using drag & drop, a process drawing is to accelerate workflows and reduce human errors. A ticket acts like an accompanying document in this scenario which receives changes as notifications. This procedure pre-defines the path of the tickets and assigns agents to the respective process steps. The process path of an employee onboarding in OTRS is shown below as an example:

#### **Process design in OTRS 8**

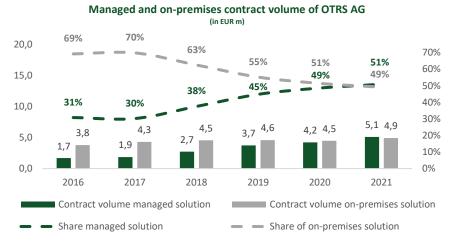


All operational processes can basically be improved with process design. This includes distribution and evaluation of customer surveys, administration of meeting rooms, processing of travel requests or requests for IT equipment as well as invoice management.

OTRS is available as a managed cloud solution and as an on-premises solution. The managed version includes much more than pure hosting, where a service provider only makes available the server space to the customer. OTRS provides the following services:

- Hardware and platform management in provider data centers certified according to ISO/IEC 27001 and with GDPR-compliant data protection
- Remote control and administration (monitoring)
- Application of updates, upgrade and backups (e.g. for the operating system and the underlying databases)
- Complete application management (administration and implementation of all required patches)

As for the on-premises version, the customer must take care of the network management, compliance with data protection, creation of backups and assurance of data integrity. Given that the software runs on their servers, customers are also responsible for their administration, which entails additional costs for hardware procurement, operations, maintenance, and further IT services if necessary. In 2021, the contract volume of the managed solution accounted for the majority of the total contract value (TCV) of OTRS for the first time. Based on an increasing use of cloud computing we expect this trend to continue.



Source: Company

The company has three other products alongside OTRS:

Extended portfolio of OTRS





# ADVANCED ANALYTICS

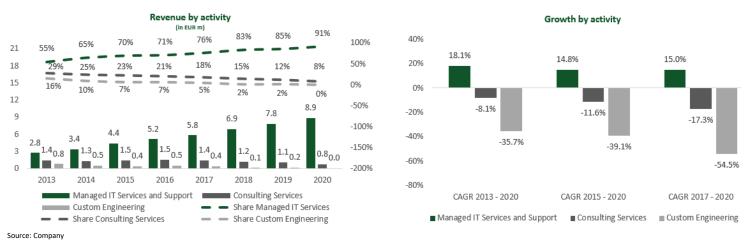
Source: Company

**STORM**, the security incident management software, is a SOAR tool (security orchestration, automation, and response). It enables customers to detect threats from different data sources and to automatically respond to defined security issues. The improved efficiency of security operations is of relevance for a so-called CERT (computer emergency response team). As such, STORM is a variation of the "OTRS" core product enhanced by security features. This includes automated virus checks of attachments or blacklist checks of all IP addresses. The product's share in revenues is some 5% according to management. Customers are German Bundeswehr, Airbus and BSI.

The **CONTROL** information management system (ISMS) addresses companies which are certified according to ISO/IEC 27001 and which have to provide the relevant documentation. The international ISO standard includes recommendations for different control mechanisms in information security. CONTROL optimizes the structure of processes, enables audit-compliant storage of documents and also includes automated reminders. The product is in the last development stages and does not generate revenues yet.

**ADVANCED ANALYTICS** continuously retrieves data from connected OTRS systems and provides support in the form of analytic evaluations in decision-making, risk minimization and opportunity identification. Services exceed the reporting and statistics functionalities included in the core product as the product offers useful real-time insights. To this end, it identifies relationships of the data stored in OTRS, makes comparisons, and reveals dependencies. Practice-related applications are analyses on ticket trends, on communication rounds, on the usefulness of knowledge database articles as well as analyses on appointments and customer behavior. The product is currently being tested by different customers and does not yet generate external revenues either.

OTRS divides its business activities in four segments, with the "Others" segment being excluded since it has a sales share of below 1%:



#### Segment reporting of OTRS AG

The **Managed IT Services and Support** segment **(share: 91%)** only includes the revenues from the annual contracts of OTRS and STORM. Depending on the selected service package, the customer receives a diverging number of simultaneous users, feature add-ons that can be installed in parallel as well as available service requests for each contract period. A customer of the OTRS core product can choose between a silver, gold, titanium or platinum version. STORM provides two versions: AMBER and Red. Based on the company's strategy to primarily focus on recurring revenue, this segment has been the only area of growth as of late.

**Consulting Services (share: 8%)** can be regarded as auxiliary revenue. The conclusion of new contracts usually includes a certain level of consulting services. This directly serves to increase recurring revenue going forward.

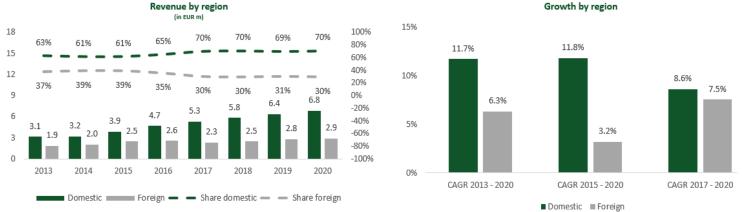
The **Custom Engineering** segment **(share: 0%)** deals with customized adjustments and developments. However, these services are only provided as an exception because of the insufficient scalability.

#### Target markets, sales structure, and sales regions

The OTRS portfolio can be used by all B2B customers independent of their size and industry. The products are almost exclusively distributed through own resources, but the strategic agenda also provides for the initiation of a partner concept.

The market entry in the EMEA regions marked the start of the international expansion in 2003, no more than two years after the project start of OTRS. The product has significantly gained in popularity after being officially used as a help desk system by the NASA in 2005. According to management, the download statistics of the open-source version have shown that the product was used internationally by call centers and service centers at a very early stage. The company has gradually continued expansion leading to five active foreign sales companies as of today. As the business results below only show the revenues of OTRS AG, foreign sales exclusively refer to the EMEA region.





Source: Company

As consolidated financial statements are not available, there have been no regular publications on the figures of the active foreign subsidiaries in the USA, Brazil, Hungary, Mexico, and Singapore. Although most of the contracts (MONe: 80%) are generated by OTRS AG, revenues abroad are expected to still exceed the reported 30%.

OTRS AG -	Subsidiaries	2017	2018	2019	2020	CAGR 17-20	Share 2017	Share 2020
OTRS Inc.	External revenue	0.70	0.64	0.62	0.68	-1.0%	53.5%	39.4%
(USA)	EBT	-0.23	-0.30	-0.16	-0.04			
(00/1)	EBT margin	-33.2%	-46.3%	-25.4%	-5.9%			
	External revenue	0.46	0.49	0.41	0.48	1.5%	35.4%	28.1%
OTRS S.A. (Mexico)	EBT	0.04	0.11	0.04	0.11			
(MCXICO)	EBT margin	7.6%	22.3%	8.7%	22.3%			
	External revenue	0.10	0.08	0.11	0.17	21.0%	7.4%	9.9%
OTRS Do (Brazil)	EBT	-0.11	-0.06	-0.02	0.03			
(Drazil)	EBT margin	-117.8%	-70.9%	-18.6%	18.7%			
	External revenue			0.19	0.15	-	-	8.8%
OTRS Magv. (Hungary)	EBT			0.08	0.08			
(Hungary)	EBT margin			43.6%	52.7%			
OTRS Asia Pte.	External revenue	0.05	0.20	0.18	0.24	70.8%	3.6%	13.7%
(Singapore)	EBT	-0.01	-0.11	-0.16	0.04			
(Singapore)	EBT margin	-24.1%	-56.5%	-89.1%	16.3%			
	External revenue	1.31	1.42	1.52	1.72	9.7%		
Total	EBT	-0.32	-0.36	-0.22	0.22			
	EBT margin m; * The exchange rate of 31	-24.7%		-14.6%				

Source: Company; in EUR m; \* The exchange rate of 31.12.20 (1 USD = 0.819 Euro) was used uniformly for the conversion

According to OTRS, the subsidiaries generated revenues of EUR 1.7m in 2020. The contract volume likewise amounted to EUR 1.7m at the end of the year, which reflects a group share of 16.0% or a premium of 19.0% over the figures of the AG. These parameters have to be accounted for separately regarding a valuation of OTRS AG.

	2016	2017	2018	2019	2020
Contract volume (TCV) OTRS AG	5.5	6.2	7.3	8.3	8.7
Contract volume (TCV) OTRS AG Subsidiaries	1.2	1.2	1.4	1.6	1.7
Mark-up by TCV of subsidiaries	22.0%	19.0%	18.8%	18.8%	19.0%
Revenue OTRS AG	7.3	7.6	8.3	9.2	9.7
Revenue OTRS AG Subsidiaries*		1.3	1.4	1.5	1.7
Mark-up by revenue of subsidiaries		17.1%	17.0%	16.5%	17.7%

Source: Company; in EUR m; \* The exchange rate of 31.12.20 (1 USD = 0.819 Euro) was used uniformly for the conversion.

#### Management

The operating business is run by a management board consisting of three members.



André Mindermann has been the Chief Executive Officer (CEO) of OTRS AG since August 2005. He has also been the co-founder and Managing Director of Enterprise Consulting GmbH from 1998 until 2009, an international consulting company for information management and business organization. André Mindermann has already gained deep software expertise from 2001 to 2003 as the CEO of Techspan Enterprise, a German/Indian/American joint venture focused on offshore software development.



**Christopher Kuhn** has been Chief Operations Officer (COO) since October 2011 and is responsible for Managed Services, Consulting and Sales at OTRS. He joined the company in September 2005 and initially was responsible for the distribution of software consulting as Vice President Global Consulting. In this position, Christopher Kuhn also accelerated the international expansion of OTRS AG through the strategic key account management.

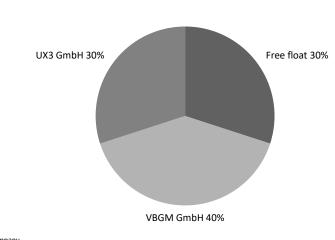


**Sabine Riedel** has been a management board member of OTRS AG since July 2012. She is responsible for Marketing and Human Resources. Having joined the company in 2006, Sabine Riedel initially held the position as Vice President Global Human Resources at OTRS. She also gained comprehensive experience in corporate development and leadership communication while managing her own training and consulting company from 2003 to 2012.

#### Shareholder structure

The shares of OTRS AG were admitted to trading on the First Quotation Board of the Frankfurt Stock Exchange in December 2009 and listed on the Entry Standard in June 2012. Since March 2017, the shares have traded on the Basic Board (OTC) which serves as a catchment segment for the participants in the Entry Standard that no longer exists. The company's share capital amounts to EUR 1,916,300 and is divided in just as much bearer shares.

The shares are mainly held by CEO André Mindermann (VBGM GmbH) and Burchard Steinbild (UX3 GmbH), the co-founder and Chairman of the supervisory board. The remaining 30% are free float.



#### Shareholder structure of OTRS AG

Source: Company

## APPENDIX

#### DCF Model

Figure in a	2021e	2022e	2023e	2024e	2025e	2026e	2027e	Terminal Value
Figures in m								
Sales	11.0	11.8	13.4	15.2	17.3	19.6	22.2	22.7
Change yoy	13.7%	6.8%	13.4%	13.9%	13.8%	13.3%	13.0%	2.2%
EBIT	1.7	1.1	1.3	1.9	2.8	3.9	5.0	4.5
EBIT margin	15.5%	9.1%	9.5%	12.7%	16.4%	19.8%	22.3%	20.0%
NOPAT	1.2	0.7	0.9	1.3	2.0	2.7	3.4	3.2
Depreciation	0.7	0.8	0.9	0.9	0.9	0.9	0.9	0.9
in % of Sales	6.2%	6.7%	6.7%	6.2%	5.2%	4.4%	4.0%	4.0%
Change in Liquidity from								
- Working Capital	0.7	0.3	0.7	0.9	0.9	1.0	1.1	0.0
- Capex	-0.9	-0.9	-0.9	-0.9	-0.8	-0.9	-0.9	-0.9
Capex in % of Sales	8.1%	7.6%	6.7%	5.9%	4.9%	4.4%	4.0%	4.0%
Other	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Free Cash Flow (WACC-Model)	1.6	1.0	1.5	2.3	2.9	3.7	4.5	3.2
WACC	9.0%	9.0%	9.0%	9.0%	9.0%	9.0%	9.0%	9.0%
Present Value	1.7	0.9	1.3	1.8	2.1	2.4	2.7	26.1
Total present value	1.7	2.6	3.9	5.7	7.8	10.2	13.0	39.1

Valuation	
Total present value (Tpv)	39.1
Terminal Value	26.1
Share of TV on Tpv	67%
Liabilities	0.0
Liquidity	2.7
Equity Value	41.9
incl. Mark-up Subsidiaries	46.1

Number of shares (mln)	1.92
Value per share (EUR)	24.03
+Upside / -Downside	95%
Share price	12.30

Model parameter	
Debt ratio	40.0%
Costs of Debt	4.5%
Marktet return	9.0%
Risk free rate	2.50%
Beta	1.60
WACC	9.0%
Terminal Growth	2.2%
Source: Montega	

#### Growth: sales and margin

8.75%

8.50%

24.47

25.30

Short term: Sales growth	2021-2024	11.3%
Mid term: Sales growth	2021-2027	12.3%
Long term: Sales growth	from 2028	2.2%
EBIT margin	2021-2024	11.7%
EBIT margin	2021-2027	15.0%
Long term EBIT margin	from 2028	20.0%

Sensitivity Value	e per Share (EUR)	Terminal Growth			
WACC	1.45%	1.95%	2.20%	2.45%	2.95%
9.50%	21.46	22.20	22.61	23.05	24.02
9.25%	22.05	22.85	23.30	23.77	24.84
9.00%	22.68	23.55	24.03	24.55	25.72
8.75%	23.35	24.30	24.82	25.40	26.68
8.50%	24.07	25.10	25.68	26.31	27.73

Sensitivity Value	per Share (EUR)	EB	BIT margin from 20	)28e	
WACC	19.50%	19.75%	20.00%	20.25%	
9.50%	22.30	22.46	22.61	22.77	
9.25%	22.97	23.13	23.30	23.46	
9.00%	23.69	23.86	24.03	24.20	

24.65

25.49

24.82

25.68

20.50% 22.92 23.62 24.37

25.18

26.06

25.00

25.87

P&L (in Euro m) OTRS AG*	2018	2019	2020	2021e	2022e	2023e
Sales	8.3	9.2	9.7	11.0	11.8	13.4
Increase / decrease in inventory	0.0	0.0	0.0	0.0	0.0	0.0
Own work capitalised	0.5	1.0	1.3	0.8	0.8	0.8
Total sales	8.8	10.2	11.0	11.8	12.6	14.2
Material Expenses	1.5	1.4	1.8	2.0	2.0	2.3
Gross profit	7.3	8.8	9.2	9.9	10.6	11.9
Personnel expenses	4.8	5.6	5.9	6.5	7.5	8.3
Other operating expenses	1.9	1.9	1.4	1.4	1.7	1.9
Other operating income	0.4	0.3	0.4	0.4	0.4	0.5
EBITDA	1.0	1.6	2.3	2.4	1.9	2.2
Depreciation on fixed assets	0.1	0.1	0.1	0.1	0.1	0.1
EBITA	0.9	1.5	2.2	2.3	1.8	2.1
Amortisation of intangible assets	0.2	0.3	0.4	0.5	0.7	0.8
Impairment charges and Amortisation of goodwill	0.1	0.1	0.1	0.1	0.1	0.0
EBIT	0.6	1.1	1.8	1.7	1.1	1.3
Financial result	0.0	0.0	0.0	0.0	0.0	0.0
Result from ordinary operations	0.6	1.1	1.8	1.7	1.1	1.3
Extraordinary result	0.0	0.0	0.0	0.0	0.0	0.0
EBT	0.6	1.1	1.8	1.7	1.1	1.3
Taxes	0.1	0.4	0.6	0.5	0.3	0.4
Net Profit of continued operations	0.4	0.8	1.2	1.2	0.7	0.9
Net Profit of discontinued operations	0.0	0.0	0.0	0.0	0.0	0.0
Net profit before minorities	0.4	0.8	1.2	1.2	0.7	0.9
Minority interests	0.0	0.0	0.0	0.0	0.0	0.0
Net profit	0.4	0.8	1.2	1.2	0.7	0.9
Source: Company (reported results), Montega (forecast)				not consolidated in t		

P&L (in % of Sales) OTRS AG*	2018	2019	2020	2021e	2022e	2023e
Sales	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Increase / decrease in inventory	-0.1%	0.0%	0.1%	0.0%	0.0%	0.0%
Own work capitalised	6.5%	11.2%	13.4%	7.2%	6.8%	6.0%
Total sales	106.4%	111.2%	113.5%	107.2%	106.8%	106.0%
Material Expenses	18.5%	15.1%	19.1%	17.8%	17.3%	17.0%
Gross profit	87.9%	96.0%	94.5%	89.4%	89.5%	89.0%
Personnel expenses	57.5%	61.4%	60.3%	58.5%	63.2%	62.2%
Other operating expenses	22.9%	20.6%	14.3%	12.5%	14.0%	14.0%
Other operating income	4.3%	3.6%	4.0%	3.2%	3.5%	3.4%
EBITDA	11.8%	17.7%	23.8%	21.7%	15.8%	16.2%
Depreciation on fixed assets	0.8%	0.8%	0.7%	0.8%	0.7%	0.6%
EBITA	11.0%	16.9%	23.1%	20.9%	15.2%	15.6%
Amortisation of intangible assets	2.7%	3.6%	3.9%	4.5%	5.6%	6.1%
Impairment charges and Amortisation of goodwill	1.1%	1.0%	1.0%	0.9%	0.5%	0.0%
EBIT	7.1%	12.3%	18.2%	15.5%	9.1%	9.5%
Financial result	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%
Result from ordinary operations	7.2%	12.3%	18.3%	15.6%	9.2%	9.6%
Extraordinary result	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
EBT	7.2%	12.3%	18.3%	15.6%	9.2%	9.6%
Taxes	1.8%	3.8%	5.8%	4.8%	2.9%	3.0%
Net Profit of continued operations	5.4%	8.5%	12.5%	10.8%	6.3%	6.6%
Net Profit of discontinued operations	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Net profit before minorities	5.4%	8.5%	12.5%	10.8%	6.3%	6.6%
Minority interests	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Net profit	5.4%	8.5%	12.5%	10.8%	6.3%	6.6%
Source: Company (reported results), Montega (forecast)			* Subsidiaries are	not consolidated in t	he financial stateme	ents of OTRS AG

Balance sheet (in Euro m) OTRS AG*	2018	2019	2020	2021e	2022e	2023e
ASSETS						
Intangible assets	1.3	1.9	2.7	2.9	3.0	3.0
Property, plant & equipment	0.1	0.1	0.1	0.1	0.2	0.2
Financial assets	2.5	2.8	3.8	3.8	3.8	3.8
Fixed assets	4.0	4.8	6.7	6.9	7.0	7.0
Inventories	0.0	0.0	0.0	0.0	0.0	0.0
Accounts receivable	1.2	1.3	1.2	1.3	1.4	1.6
Liquid assets	1.9	2.4	2.7	4.4	5.1	6.3
Other assets	0.3	0.6	0.5	0.5	0.5	0.5
Current assets	3.4	4.2	4.5	6.2	7.0	8.5
Total assets	7.4	9.1	11.1	13.1	14.0	15.4
LIABILITIES AND SHAREHOLDERS' EQUITY						
Shareholders' equity	2.0	2.7	4.0	5.2	5.6	6.2
Minority Interest	0.0	0.0	0.0	0.0	0.0	0.0
Provisions	0.4	0.6	0.6	0.6	0.6	0.6
Financial liabilities	0.0	0.0	0.0	0.0	0.0	0.0
Accounts payable	0.1	0.1	0.2	0.2	0.2	0.2
Other liabilities	4.9	5.6	6.4	7.1	7.6	8.4
Liabilities	5.4	6.3	7.2	7.9	8.4	9.2
Total liabilities and shareholders' equity	7.4	9.1	11.1	13.1	14.0	15.4
Source: Company (reported results), Montega (forecast)			* Subsidiaries	are not consolidated	d in the financial state	ements of OTRS AG

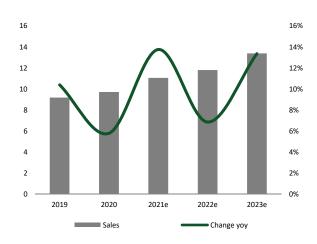
Balance sheet (in %) OTRS AG*	2018	2019	2020	2021e	2022e	2023e
ASSETS						
Intangible assets	17.5%	20.9%	24.5%	22.4%	21.5%	19.4%
Property, plant & equipment	2.0%	1.5%	1.2%	1.1%	1.2%	1.2%
Financial assets	34.3%	30.8%	34.1%	28.9%	27.1%	24.6%
Fixed assets	53.8%	53.1%	59.9%	52.4%	49.8%	45.3%
Inventories	0.0%	0.0%	0.1%	0.0%	0.0%	0.0%
Accounts receivable	16.8%	14.2%	10.6%	9.9%	10.0%	10.4%
Liquid assets	25.0%	26.2%	24.8%	33.4%	36.2%	41.0%
Other assets	4.5%	6.1%	4.9%	4.2%	3.9%	3.6%
Current assets	46.3%	46.5%	40.4%	47.5%	50.1%	55.0%
Total Assets	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
LIABILITIES AND SHAREHOLDERS' EQUITY						
Shareholders' equity	26.6%	30.2%	35.7%	39.4%	40.1%	40.2%
Minority Interest	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Provisions	5.5%	6.3%	5.4%	4.5%	4.2%	3.9%
Financial liabilities	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Accounts payable	1.7%	1.1%	1.5%	1.5%	1.4%	1.3%
Other liabilities	66.2%	62.0%	57.7%	54.5%	54.1%	54.9%
Total Liabilities	73.4%	69.4%	64.6%	60.6%	59.8%	60.0%
Total Liabilites and Shareholders' Equity	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Source: Company (reported results), Montega (forecast)			* Subsidiaries are	not consolidated in	the financial stateme	nts of OTRS AG

Source: Company (reported results), Montega (forecast)

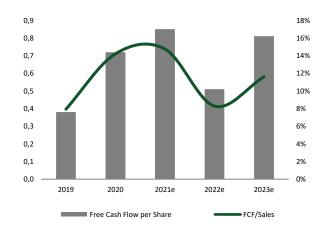
Statement of cash flows (in Euro m) OTRS AG*	2018	2019	2020	2021e	2022e	2023e
Net income	0.4	0.8	1.2	1.2	0.7	0.9
Depreciation of fixed assets	0.1	0.1	0.1	0.1	0.1	0.1
Amortisation of intangible assets	0.3	0.4	0.5	0.6	0.7	0.8
Increase/decrease in long-term provisions	0.0	0.1	-0.1	0.0	0.0	0.0
Other non-cash related payments	0.9	0.5	0.9	0.0	0.0	0.0
Cash flow	1.7	1.9	2.5	1.9	1.5	1.8
Increase / decrease in working capital	-0.2	-0.1	0.2	0.7	0.3	0.7
Cash flow from operating activities	1.5	1.8	2.8	2.5	1.9	2.4
CAPEX	-0.6	-1.1	-1.4	-0.9	-0.9	-0.9
Other	-0.2	-0.3	-1.0	0.0	0.0	0.0
Cash flow from investing activities	-0.8	-1.4	-2.4	-0.9	-0.9	-0.9
Dividends paid	0.0	0.0	0.0	0.0	-0.3	-0.3
Change in financial liabilities	0.0	0.1	-0.1	0.0	0.0	0.0
Other	-0.3	0.0	0.0	0.0	0.0	0.0
Cash flow from financing activities	-0.3	0.1	0.0	0.0	-0.3	-0.3
Effects of exchange rate changes on cash	0.0	0.0	0.0	0.0	0.0	0.0
Change in liquid funds	0.4	0.5	0.4	1.6	0.7	1.2
Liquid assets at end of period	1.9	2.4	2.7	4.4	5.1	6.3
Source: Company (reported results), Montega (forecast)	orted results), Montega (forecast) * Subsidiaries are not consolidated in the financial statements of OTRS					ments of OTRS AG

Key figures OTRS AG*	2018	2019	2020	2021e	2022e	2023e
Earnings margins						
Gross margin (%)	87.9%	96.0%	94.5%	89.4%	89.5%	89.0%
EBITDA margin (%)	11.8%	17.7%	23.8%	21.7%	15.8%	16.2%
EBIT margin (%)	7.1%	12.3%	18.2%	15.5%	9.1%	9.5%
EBT margin (%)	7.2%	12.3%	18.3%	15.6%	9.2%	9.6%
Net income margin (%)	5.4%	8.5%	12.5%	10.8%	6.3%	6.6%
Return on capital						
ROCE (%)	223.6%	469.2%	224.1%	171.5%	161.8%	598.9%
ROE (%)	24.4%	39.7%	44.2%	30.1%	14.4%	15.6%
ROA (%)	6.1%	8.6%	11.0%	9.1%	5.3%	5.7%
Solvency						
YE net debt (in EUR)	-1.9	-2.4	-2.7	-4.4	-5.1	-6.3
Net debt / EBITDA	-1.9	-1.5	-1.2	-1.8	-2.7	-2.9
Net gearing (Net debt/equity)	-0.9	-0.9	-0.7	-0.8	-0.9	-1.0
Cash Flow						
Free cash flow (EUR m)	0.9	0.7	1.4	1.6	1.0	1.5
Capex / sales (%)	10%	15%	24%	8%	8%	7%
Working capital / sales (%)	-33%	-34%	-36%	-37%	-39%	-38%
Valuation						
EV/Sales	2.4	2.1	2.0	1.8	1.7	1.5
EV/EBITDA	20.1	12.2	8.5	8.2	10.6	9.1
EV/EBIT	33.3	17.5	11.1	11.5	18.4	15.5
EV/FCF	21.0	27.3	14.3	12.1	20.2	12.7
PE	53.5	30.0	19.5	19.8	31.5	26.7
KBV	12.0	8.6	5.9	4.6	4.2	3.8
Dividend yield	0.0%	0.0%	0.6%	1.2%	1.3%	1.5%
Source: Company (reported results), Montega (forecast)			* Subsidiaries	are not consolidate	d in the financial state	ments of OTRS AG

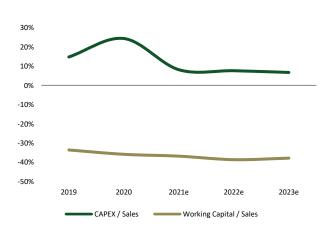
### Sales development



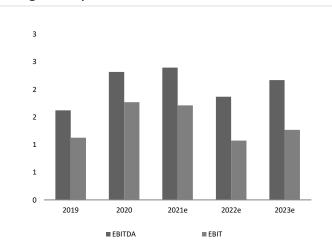
#### **Free-Cash-Flow development**



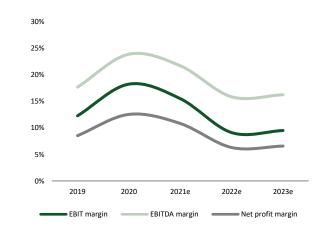
## Capex / Working Capital



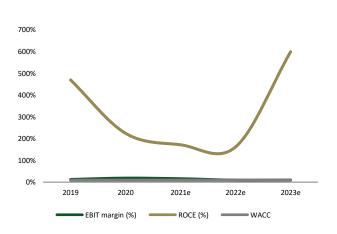
**Earnings development** 



## Margin development



## EBIT-Yield / ROCE



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**Sources of information:** The main sources of information for the preparation of this financial analysis are publications of the issuer as well as publicly available information of national and international media, which Montega regards as reliable. There have also been discussions with members of the management team or the investor relations division of the company concerned when preparing this analysis.

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Buy: The analysts at Montega AG believe the share price will rise during the next twelve months. Hold: Upside/downside potential limited. No immediate catalyst visible. Sell: The analysts at Montega AG believe the share price will fall during the next twelve months.

#### Authority responsible for supervision:

Bundesanstalt für FinanzdienstleistungsaufsichtGraurheindorfer Str. 108andMarie-Curie-Str. 24-2853117 Bonn60439 Frankfurt

Contact Montega AG:

Schauenburgerstraße 10 20095 Hamburg www.montega.de Tel: +49 40 4 1111 37 80

## Share price and recommendation history

Recommendation	Date	Price (EUR)	Price target (EUR)	Potential
Buy (Initiation)	03.03.2022	15.00	24.00	+60%
Buy	17.05.2022	12.30	24.00	+95%